

# A Study of Mathematics Teachers' Motivation towards Teaching in Brunei Darussalam

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**Abstract**

Many factors contribute to the success of students' academic performance. Admittedly, quality of teaching is one of those factors. In this study, based on the related literature on teacher motivation, six main factors affecting teachers' motivation towards teaching are identified. Accordingly, an online questionnaire was designed by the authors. In total, 207 (40 males and 167 females) mathematics teachers from primary, secondary and sixth-form government schools in Brunei Darussalam randomly volunteered to respond to this questionnaire. The findings from this study have implications for understanding the extent to which factors may motivate or demotivate teachers to teach. The present research provided education stakeholders with important information to ponder over the motivational factors of mathematics teachers in the government schools. The results from our study also suggested that good interaction and collaboration between teachers can help boost teachers' motivation to teach.

**Keywords:** Teacher motivation towards teaching; motivational factors; Brunei Darussalam; mathematics teacher

## 1. Introduction

Many factors contribute to the success of students' academic performance. Admittedly, quality of teaching is one of those factors. Michaelowa (2002) pointed out that the quality of teaching is largely associated with teachers' motivation towards teaching. It was also found that motivated teachers can be linked with an increase in students' achievement (Atkinson, 2000). Many studies have been conducted on the motivational level of teachers. Synthesizing from those studies, six main factors affecting teachers' motivation towards teaching are identified and stated as follow:

### *1.1. Salary and Benefits*

It has been found that an increase in salary and benefits will increase a person's motivation (Chiu, 2000). Ghenghesh (2013) provided evidence to show that teachers would be dissatisfied in their salary if the amount of salary given is not adequate with the effort and time that have been put in and this lead to frustration.

### *1.2. Opportunities for Continuous Professional Development*

Guajardo (2011) pointed out that professional development plays an important role in enhancing teachers' motivation, and that shortage of career development opportunities contribute to lack of motivation among educators.

### *1.3. Support from School*

Research also shows that teachers will be more satisfied in their job if their job provides opportunities for professional advancement and this needs support from the school authority (Urwick, Mapuru & Nkhoboti, 2005).

### *1.4. Collaboration with Colleagues*

Colleagues' support has been identified a factor that influences teacher's motivation to excel in their performance (Rasheed & Aslam, 2010). Working with supportive colleagues can channel teachers toward high quality performance (Ghenghesh, 2013). There is little doubt that good collaboration with colleagues can help increase teacher motivation towards teaching (Sargent & Hannum, 2005).

### *1.5. Involvement in the Decision of School Policy*

Leaders who give empowerment to their employees are claimed to be one of the most powerful reinforces in building their employees' motivation (Seniwoliba, 2013). It was found that, when teachers are involved in decision making, it can help trigger teachers' motivation (Short, Greer, & Melvin, 1994).

### *1.6. Students' Commitment to Learning*

There is little doubt that teaching quality is closely associated with students' commitment to learning (Guajardo, 2011). Students' commitment enhances teachers' motivation to continue teaching, particularly upon seeing students' success, which makes teachers feel that they fulfill their own personal accomplishment (Dörnyei & Ushioda, 2011; Li, 2012). Herzberg,

Mausner, and Snyderman (2010) asserted that student achievement is an intrinsic motivator which stimulate a teacher's motivation to put in his/her best effort.

## 2. Purpose of the Study

There have been numerous studies conducted on teachers' motivation in different countries across the world, but little research was done to investigate mathematics teachers' motivation towards teaching in Brunei Darussalam. Therefore, this study sought to investigate whether or not the six aforementioned factors affect Bruneian mathematics teachers' motivation towards teaching. This research also helped shed light on how these factors affected teachers' motivation in the context of Brunei Darussalam.

## 3. Methods

### 3.1 Participants

In total, 207 (40 males and 167 females) mathematics teachers from primary, secondary and sixth-form government schools in Brunei Darussalam randomly volunteered to take part in this study. Table 1 shows the teaching experience of the participating teachers.

Table 1. Teaching experience of the teachers

Teaching experience in years	Number of respondents (N=207)
5 years or less	39
6 – 10 years	59
11 – 15 years	61
16 – 20 years	27
21 years or more	21

### 3.2 Instrument

Synthesized from the related literature on teacher motivation, an online questionnaire was designed by the authors. The questionnaires consisted of two sections: (1) Section A: mathematic teachers' demographic information and (2) Section B: the six factors affecting teachers' motivation towards teaching (using a 5-point Likert scale). The data gathered from the questionnaire in this study was analyzed using descriptive statistics.

## 4. Results and discussion

Below are the analyses of the participants' responses to the items relating to the six aforementioned factors that might affect mathematics teachers' motivation towards teaching.

### 4.1 Factor 1: Salary and Benefit

Four items were measured under Factor 1 (Table 2). More than half of them agreed or strongly agreed that the salary received was equivalent with their qualification. Also, a high percentage of teachers agreed or strongly agreed that their salary was reasonable with the amount of work they did. Overall, the mathematics teachers were satisfied with the salary that they received but they argued that additional benefits needed to be considered to increase or

continue their motivation. For example, many teachers spent quite a lot in their teaching aids at their own expenses.

Table 2. Respondents' views on salary and benefits

Items	Percentage Responses % (N=207)					
	SA	A	N	D	SD	NR
1(a) My salary is equivalent to my qualification.	16.4	44.4	17.4	9.66	4.35	7.73
1(b) My salary is reasonable for the amount of work I do.	7.25	34.8	24.6	17.9	7.73	7.73
1(c) Pay incentives would improve my morale as a teacher.	43.0	31.4	14.5	2.90	0.48	7.73
1(d) Employee benefits (e.g. teaching aids allowance) should be given to teachers.	61.8	26.6	2.42	0.97	0.48	7.73

Note. SA = Strongly Agree; A = Agree; N = Neutral; D = Disagree; SD = Disagree; NR = No Response

#### 4.2 Factor 2: Opportunities for Continuous Professional Development

Three items were related to Factor 2 (Table 3). It showed that generally, teachers are satisfied with the career development they ventured, suggesting that they valued and appreciated the opportunities for further professional development.

Table 3. Respondents' views on opportunities for continuous professional development

Items	Percentage Responses % (N=207)					
	SA	A	N	D	SD	NR
2(a) Professional developments are much beneficial for me.	18.4	46.4	23.2	2.90	1.45	7.73
2(b) There is potential for advancement (e.g. possibility of pursuing different positions in the profession).	6.76	36.7	29.5	12.1	7.25	7.73
2(c) There is an equal chance given to me to attend professional development programs in order to enhance my professional skills.	6.28	43.5	29.5	10.6	2.42	7.73

Note. SA = Strongly Agree; A = Agree; N = Neutral; D = Disagree; SD = Disagree; NR = No Response

#### 4.3 Factor 3: Support from School

Nine items were related to the third factor (Table 4). 28.46% of the participating teachers felt that they were given enough resources to be utilized. However, 29.51% of them considered that they could not maximize their teaching abilities since the schools were lacking resources. It is important to note here that availability of resources is crucial, since schools with ample

resources would improve teachers' motivation (Sargent & Hannum, 2005). Based on the teachers' responses to the items regarding the support that they received from school, overall, they were generally satisfied with the school support in terms of the environment, recognition, promotion, their empathy and initiative to handle classroom problems faced by teachers.

Table 4. Respondents' perception on support from school

Items	Percentage Responses % (N=207)					
	SA	A	N	D	SD	NR
3(a) I am given sufficient resources to utilize my teaching abilities.	3.86	24.6	22.2	24.2	5.31	19.8
3(b) The school administration provides an environment where we as teachers from diverse background can work together effectively.	6.28	36.7	23.2	10.1	3.86	19.8
3(c) The school administration has empathy towards the teachers.	5.80	29.5	27.5	10.1	7.25	19.8
3(d) I have very good relationship with the school administration.	8.70	38.7	25.6	5.31	1.93	19.8
3(e) I do get recognized for my achievements by the school administration.	6.28	23.2	31.9	12.6	6.28	19.8
3(f) The recognition process is not bias.	3.38	25.6	32.9	13.5	4.83	19.8
3(g) The promotion process is based on performance.	4.35	33.8	26.1	10.6	5.31	19.8
3(h) The performance evaluation program is fair.	2.42	16.9	36.7	14.0	10.1	19.8
3(i) If I have problems in my classroom which are beyond my capability to handling them, the school administration takes the initiative to discuss the matter.	5.31	32.9	26.6	12.1	3.38	19.8

Note. SA = Strongly Agree; A = Agree; N = Neutral; D = Disagree; SD = Disagree; NR = No Response

#### 4.4 Factor 4: Collaboration with colleagues

Table 5 shows the results of five items regarding Factor 4. It is seen that more than half of the respondents had a positive view on the collaboration with their colleagues, in which they considered that they had good communication with others and were given emotional support whenever needed. While not all schools had mentor-mentee system, they still managed to form a good teamwork since, as shown in Table 5, 58% of them agreed that teamwork existed among colleagues. This may suggest that mathematics teachers were willing to work and collaborate with colleagues.

Table 5. Respondents' views on collaboration with colleagues

Items	Percentage Responses % (N=207)					
	SA	A	N	D	SD	NR
4(a) I am treated fairly by my colleagues.	13.5	46.4	15.0	3.38	1.93	19.8
4(b) I have good interaction with other teachers.	15.0	53.1	11.1	0.48	0.48	19.8
4(c) I am given emotional support when needed.	8.70	44.9	20.8	2.90	2.90	19.8
4(d) Teamwork exists among colleagues.	11.6	46.4	14.0	4.35	3.86	19.8
4(e) There is mentor-mentee system in my department.	4.35	35.3	23.2	12.6	4.83	19.8

Note. SA = Strongly Agree; A = Agree; N = Neutral; D = Disagree; SD = Disagree; NR = No Response

#### 4.5 Factor 5: Involvement in the decision of school policy

Five items focused on Factor 5: under involvement in the decision of school policy (Table 6). It should be noted that more than a quarter of the participants did not respond to this factor. However, based on the findings of this study, about a third of the respondents considered that they were given opportunities to voice out their opinions and are given the autonomy to make decisions. As shown in Table 6 in terms of the items 5(c) and 5(d), it suggested that fairly high number of the teachers were allowed to participate in school matters regarding academic, administration, or both. Result also showed that some mathematics teachers were involved in the decision of school policy.

Table 6. Respondents' views on involvement in the decision of school policy

Items	Percentage Responses % (N=207)					
	SA	A	N	D	SD	NR
5(a) I am given the freedom to voice out my opinions.	3.38	36.2	20.8	9.18	3.86	26.6
5(b) My ideas are taken into consideration.	2.42	29.5	29.0	9.18	3.38	26.6
5(c) The school administration and teachers work together on the school development plan.	4.35	31.9	21.2	11.1	4.83	26.6
5(d) I am given the opportunity to participate in teacher projects (e.g. research, curriculum development).	3.38	27.5	29.5	8.21	4.83	26.6
5(e) I am satisfied with the autonomy I am given in making decisions about my daily tasks.	4.35	30.4	27.5	7.73	3.38	26.6

Note. SA = Strongly Agree; A = Agree; N = Neutral; D = Disagree; SD = Disagree; NR = No Response

#### 4.6 Factor 6: Students' Commitment to Learning

As shown in Table 7, 69.5% of the respondents agreed or strongly agreed that student success seemed to be the driver to keep them motivated to teach and 42.03% of them considered that majority of their students behaved well in class. However, from the respondents' responses to the items 6(c) and 6(d), it showed that many teachers selected either "Neutral" or "Disagree", suggesting that they were not satisfied with the extent of the commitment from students and cooperation from parents. It should be noted that more than a quarter of the participants avoided responding this factor, thus the result is based on those who responded.

Table 7. Respondents' views on students' commitment to learning

Items	Percentage Responses % (N=207)					
	SA	A	N	D	SD	NR
6(a) Student success motivates me to keep on teaching.	44.4	25.1	2.90	0.00	0.97	26.6
6(b) Majority of my students behave well in class.	7.73	34.3	14.0	14.0	3.38	26.6
6(c) My students always complete the work(s) given on time.	1.93	14.5	20.3	30.4	6.28	26.6
6(d) I am given full support from parents.	1.45	15.5	31.4	19.3	5.80	26.6

Note. SA = Strongly Agree; A = Agree; N = Neutral; D = Disagree; SD = Disagree; NR = No Response

### 5. The Single Most Important Factor Affecting Teacher Motivation

In this study, it was acknowledged that in addition to some inevitable constraints, such as time and expense, the scope of this study was limited by one key factor, which was the response rate. Only 130 out of 207 respondents completely answered all questions in this online questionnaire. As shown in Tables 2-7, the percentage of no response increased when the respondents answered the questions from Factor 1 to Factor 6. Moreover, by the end of the questionnaire, when the respondents were asked to answer this question: "What is the single most important area to increase your motivation as a teacher?", 67 (37%) respondents did not answer this question, which was the lowest response rate as compared by other questions (see Tables 2-7). It suggested that partly because this was an online questionnaire, a number of respondents started the questionnaire, but they did not finish it. For example, if respondents did not answer the required questions, they would not be allowed to continue to the next page, which might make them to quit from answering the questionnaire and consequently, the response rate decreased from Factor 1 to Factor 6.

Nevertheless, it is worth mentioning that in this last question, 20% of the respondents considered salary as the first most important factor that may affect their motivation as



teachers (Figure 1), while the percentage of choosing “others” was slightly lower as the second most important factor. This implies that salary plays an important role in motivating teachers towards teaching. The result is consistent with the findings of Seniwoliba (2013) that salary was considered to be the most important factor that would affect teacher motivation.

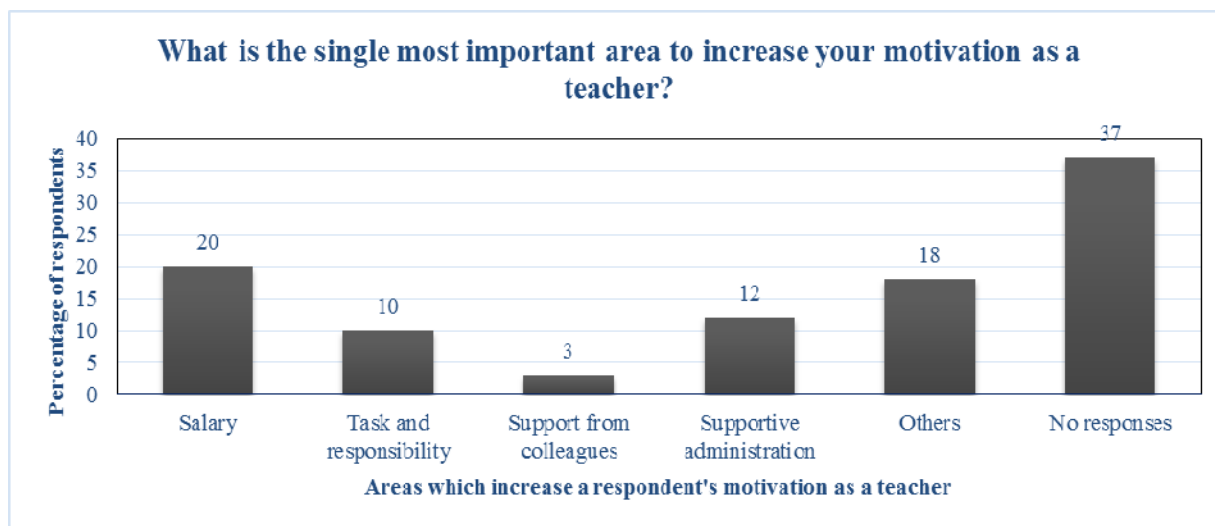


Figure 1. Respondents’ views on the most important factor affecting teacher motivation

## 6. Implications

While the findings from the analysis undertaken in this study are subject to the limitations of the methodology used, some valuable insights into the current emotional state of mathematics teachers and the factors that motivated them were not invalidated. The findings from this study have implications for understanding the extent to which factors may motivate or demotivate teachers to teach. The present research has provided education stakeholders with important information to ponder over the motivational factors of mathematics teachers in the government schools. It is important for education stakeholders to make continuous efforts to sustain or boost teachers’ motivation. Therefore, the productivity and effectiveness of student learning can be enhanced.

It should be highlighted that monetary incentives is the highest motivating factors based on results from 1(c), and “salary” as single most important factor. Other form of incentive such as benefit or allowances are also welcomed. Question remains, how can this be utilized to motivate teachers in the future by the relevant authorities?

The results from our study also suggested that good interaction between teachers can help boost teachers’ motivation to teach. It is also worth noting again that students’ attitude and commitment was another main factor affecting motivation perceived by mathematics teachers. Lack of commitment and behavioral problems brought by students make teachers demotivated. Rashid and Dhindsa (2010) suggested that educational and professional development should include trainings on effective strategies in tackling students’ difficult behavior.

## 7. Directions for further research

Research provides evidence to demonstrate that the possibility of creating effective pedagogical practice is in the hands of the teacher (Li & Stylianides, 2018; Li & Tsai, 2017). Consequently, it is important for education leaders to find ways to maintain teachers in the profession and keep them motivated. More research is needed to investigate this particular area. In this study, only mathematics teachers who teach in government schools in Brunei Darussalam were involved, further research can include all kind of schools in the country to provide a more comprehensive view on the Bruneian teachers' motivation towards teaching. In addition, only questionnaires were used to collect data in the study, the use of interviews and classroom observations may also need to be adopted to allow richer and in-depth information.

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